kakao**games**

2Q 2025 Earnings Release

6 August 2025

Disclaimer

Financial information for 2Q 2025 are estimates based on K-IFRS standards, and all financial and business results except for the stand-alone statement are consolidated-basis results which include subsidiary performance.

Kakao VX has been classified as discontinued operations following its classification of as asset held for sale, while the comparative financial statements for 2024 include discontinued operations resulting from the disposal of interests in subsidiary.

Please note that the information was prepared to cater to investors and has not yet been reviewed by an outside auditor, and hence is subject to change upon the auditor's review.

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Summary

- 2Q revenue down 24% YoY and 6% QoQ due to the absence of new titles and updates from legacy titles
- 2Q operating loss decreased due to revenue growth from in-house IP

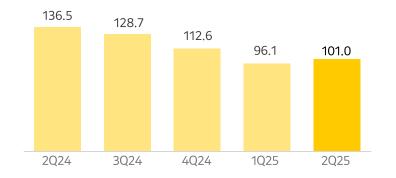
Billion Won	2Q24	3Q24	4Q24	1Q25	2Q25	YoY	QoQ
Revenue	152.8	162.8	133.2	122.9	115.8	-24.2%	-5.7%
Mobile	136.5	128.7	112.6	96.1	101.0	-26.0%	5.1%
PC	16.3	34.2	20.6	26.8	14.8	-9.2%	-44.7%
OPEX	151.7	155.1	137.2	135.3	124.4	-18.0%	-8.0%
Operating Profit	1.1	7.7	-3.9	-12.4	-8.6	Turn to Deficit	Deficit Continued
ОРМ	0.7%	4.7%	-3.0%	-10.1%	-7.4%	-8.1%p	2.7%p
Net Income	-11.7	-7.3	-109.5	-33.4	-33.6	Deficit Continued	Deficit Continued
Controlling Interest	-9.5	-4.0	-96.4	-23.0	-26.1	Deficit Continued	Deficit Continued

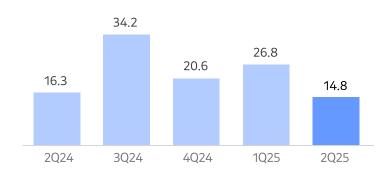
Revenue Breakdown

2Q Revenue reported 115.8 bn Won YoY 24.2% ▼ / QoQ 5.7% ▼

- Mobile Game: Despite lack of new titles, revenue increased on 'Odin's' global expansion
- PC Game: Revenue down due to absence of collaboration updates for 'PUBG' and removal of deferred revenue of 'POE'







OPEX Breakdown

2Q Operating Expense reported 124.4 bn Won YoY 18.0% ▼ / QoQ 8.0% ▼

- Labor Cost: Continuous head count optimization
- Commissions: Developer RS & Market fees which are linked to changes in revenue
- MarketingCost: Efficiency-driven strategic marketing
- Others: Increased amortization driven by expansion of studio infrastructure etc.

Billion Won	2Q24	3Q24	4Q24	1Q25	2Q25	YoY	QoQ
OPEX	151.7	155.1	137.2	135.3	124.4	-18.0%	-8.0%
Labor Costs	37.7	38.8	38.2	40.0	37.0	-2.0%	-7.5%
Commissions	84.3	82.3	67.9	62.3	57.5	-31.9%	-7.8%
Marketing Costs	8.0	14.2	10.4	12.7	8.5	6.5%	-32.7%
Tangible/Intangible Amortization	11.8	11.9	11.7	11.3	12.2	2.7%	7.2%
Others	9.8	7.9	8.9	9.0	9.3	-5.3%	3.4%
Operating Profit	1.1	7.7	-3.9	-12.4	-8.6	Turn to Deficit	Deficit Continued
Income Tax	1.8	8.9	-13.0	-1.8	-0.1	-	-

Profit

2Q Operating Profit -8.6 bn Won / Net Income -33.6 bn Won

• Non-operating loss due to financial expenses etc.

Operating Profit (Margin) Net Income (Margin) (Billion Won) (Billion Won) 4.7% 0.7% -7.6% -3.0% -29.0% -27.2% -7.4% -10.1% 7.7 -82.2% 1.1 -7.3 **-**3.9 -11.7 -33.4 -33.6 -8.6 -12.4 **-**109.5 2Q24 4Q24 3Q24 1Q25 2Q25 2Q24 3Q24 4Q24 1Q25 2Q25

Appendix.

New line-ups

*In-house titles

Schedule	Title	Genre	Platform	Region
3Q25	Goddess Order	Action RPG	Mobile	Global
4Q25	SM GAME STATION(tentative name) *	SM Idol IP-Based Casual	Mobile	Global
1Q26	Dungeon Arise	Strategy Adventure RPG	Mobile+PC	Global
2026	Project Q *	MMORPG	Mobile+PC	Korea
2Q26	Project C *	Subculture Growth Simulation	Mobile+PC	Korea, Japan
	Project OQ	MMORPG	Mobile+PC	Korea
3Q26	God Save Birmingham*	Open-World Zombie Survival Simulator	PC/Console	Global
	ArcheAge Chronicle *	Online Action RPG	PC/Console	Global
4Q26	Chrono Odyssey	Online Action RPG	PC/Console	Global
TBD	Project S *	Looter Shooter	PC/Console	Global
	The Swordmaster's Youngest Son IP*	Hunting Action RPG	PC/Console	Global

Appendix.

Financial Statement Summary

Consolidated Balance Sheet

MillionWon	2Q24	3Q24	4Q24	1Q25	2Q25
Current Asset	1,002,319	849,825	1,069,084	1,058,282	1,189,517
Cash&Cash Equivalent	756,795	630,285	634,969	551,585	429,675
Financial Asset (Fair Value)	37,378	105,777	30,277	86,042	162,530
Others	208,146	113,764	403,838	420,655	597,313
Non-Current Asset	2,541,234	2,522,417	2,104,155	2,098,926	1,956,823
Available-for-Sale	331,712	406,372	306,958	311,442	305,986
Investment in Associates	215,181	221,653	178,118	179,991	16,952
Intangibles	1,624,957	1,559,658	1,484,418	1,476,320	1,466,797
Others	369,385	334,734	134,662	131,172	167,088
Total Asset	3,543,554	3,372,243	3,173,239	3,157,208	3,146,341
Total Asset Current Liabilities		3,372,243 1,129,194			3,146,341 712,258
			1,199,409	1,220,245	
CurrentLiabilities Non-Current	1,229,064 650,223	1,129,194 607,362	1,199,409 495,473	1,220,245	712,258 1,000,982
CurrentLiabilities Non-Current Liabilities	1,229,064 650,223	1,129,194 607,362	1,199,409 495,473	1,220,245 491,192	712,258 1,000,982
CurrentLiabilities Non-Current Liabilities Total Liabilities	1,229,064 650,223 1,879,286	1,129,194 607,362 1,736,556 8,267	1,199,409 495,473 1,694,882 8,287	1,220,245 491,192 1,711,437	712,258 1,000,982 1,713,240 8,287
CurrentLiabilities Non-Current Liabilities Total Liabilities Paid-in Capital	1,229,064 650,223 1,879,286 8,266	1,129,194 607,362 1,736,556 8,267	1,199,409 495,473 1,694,882 8,287	1,220,245 491,192 1,711,437 8,287	712,258 1,000,982 1,713,240 8,287
CurrentLiabilities Non-Current Liabilities Total Liabilities Paid-in Capital Capital Surplus Other Capital	1,229,064 650,223 1,879,286 8,266 1,102,122	1,129,194 607,362 1,736,556 8,267 1,101,861	1,199,409 495,473 1,694,882 8,287 1,099,757 41,967	1,220,245 491,192 1,711,437 8,287 1,099,349 33,308	712,258 1,000,982 1,713,240 8,287 1,100,502
CurrentLiabilities Non-Current Liabilities Total Liabilities Paid-in Capital Capital Surplus Other Capital Components	1,229,064 650,223 1,879,286 8,266 1,102,122 56,934	1,129,194 607,362 1,736,556 8,267 1,101,861 100,169	1,199,409 495,473 1,694,882 8,287 1,099,757 41,967 188,098	1,220,245 491,192 1,711,437 8,287 1,099,349 33,308 174,571	712,258 1,000,982 1,713,240 8,287 1,100,502 16,582 186,784

Consolidated Income Statement

Million Won	2Q24	3Q24	4Q24	1Q25	2Q25
Revenue	152,813	162,850	133,223	122,854	115,808
OPEX	151,746	155,126	137,169	135,295	124,423
Operating Profit	1,067	7,724	-3,946	-12,440	-8,615
Other Gains	251	542	4,347	885	1,221
OtherLosses	693	3,789	47,637	2,045	16,733
FinancialIncome	5,732	7,601	23,493	5,034	4,094
FinancialExpense	16,724	13,066	65,090	22,666	14,849
Equity Method	-915	-514	-15,677	-1,221	-879
EBT	-11,282	-1,502	-104,510	-32,454	-35,760
IncomeTax	1,824	8,937	-12,999	-1,762	-67
Net Income	-11,679	-7,311	-109,476	-33,428	-33,587
Controlling	-9,476	-4,002	-96,390	-23,031	-26,117
Non-Controlling	-2,204	-3,309	-13,085	-10,397	-7,470

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